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# GLEN CANYON DAM INTERIM OPERATIONS

Estimated Net Expense

December 1993 through March 1994

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# **GLEN CANYON DAM INTERIM OPERATIONS**

## **Estimated Net Expense**

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#### I. EXECUTIVE SUMMARY

##### Power Scheduling and Real-Time Operations

- The Los Angeles earthquake of January 17 severed transmission to several utilities within the northwest and southwest market area, resulting in selling surplus energy from the Los Angeles Department of Water and Power at \$18.50/MWh. Western, by purchasing this abundant energy, was able to reduce 50,000 acre-feet from projected releases to be used for the upcoming summer months.
- In early February cold weather and unit outages in the Four Corners Area created an energy shortage in which RMGC could only provide 50 MWh out of an agreed 90 MWh. Surplus Navajo generation provided for the lost portion from RMGC. Prices for onpeak non-firm energy escalated to \$30/MWh for the week of February 7, in contrast to the average onpeak purchase price of \$26.75/MWh for all of February.

##### Analysis of Ramping Events

- There were 95 deviations: "Control Area Regulation" accounted for most of the anomalies.

##### Expenses

- Net expense of interim releases:

|                         |           |
|-------------------------|-----------|
| December 1993 . . . . . | \$551,942 |
| January 1994 . . . . .  | \$373,668 |
| February 1994 . . . . . | \$465,858 |
| March 1994 . . . . .    | \$343,725 |

##### Power Scheduling Concerns (Future)

- Expected resumption of the fish release program by BPA from May through July should deliver a surplus of low cost energy to the non-firm energy market. Western has contracted for an allotment of this economical energy to ameliorate the reductions in power generation from the special releases.

#### II. INTRODUCTION

On August 1, 1991, former Interior Secretary Manuel Lujan implemented interim flows at Glen Canyon Dam. These interim flows were a considerable departure from previous operation of the dam and have had a

significant impact on the daily operation of Western Area Power Administration's (Western) Upper Colorado Control Area.

The impacts of this change in dam operations have required Western to implement new scheduling procedures for its customers, develop interim release guidelines for real-time operations, purchase higher-priced energy during onpeak periods, and increase the firm-power rates to its customers to cover the additional costs.

The following sections are a review of Power Operations for the reporting period.

### III. SCHEDULING

A. Interim release restrictions have limited Western's ability to accommodate hourly changes in the preschedules. These restrictions have required Western to request customer prescheduling 3 days in advance in order to match firm loads to available project resources and substitute purchases for any hourly deficits. Hourly changes to preschedules have been restricted by the lack of system flexibility. The burden to adjust to changes in real-time load has shifted from the contractors' use of their SLCA/IP resources to the contractors' alternate resources. A majority of these other resources are thermal and have higher costs associated with their use.

#### B. Power Scheduling and Real-Time Operations

##### 1. Power Scheduling and Purchases for December 1993

December water releases from Glen Canyon totaled 800,000 acre feet (AF). The weekday generation pattern was pre-scheduled at approximately 10,000 cfs (390 MW) during offpeak hours ramping up to a maximum of 17,000 cfs (663 MW) during onpeak hours for a majority of the month, staying within the daily maximum fluctuation restriction of 8,000 cfs (273 MW) per day. Weekend releases were adjusted downward to follow reduced weekend loads.

December's weather was mild, allowing for consistent allocation scheduling by SLCA/IP contractors'. Water allocated for December placed the daily fluctuation restriction at 8,000 cfs (800,000 AF). High test flows at Flaming Gorge and ramping restrictions (one daily peak limited to 30 MW, up ramp and down ramp) limited the exposure of the trout population to high fluctuations. Western's long-term purchase contracts were curtailed for the first half of the month because of high releases. These unplanned reductions in purchases resulted in decreased revenue for utilities that have long-term purchase agreements with Western.

##### 2. Power Scheduling and Purchases for January 1994

January water releases from Glen Canyon totaled 806,000 AF. At the beginning of the month, generation fluctuated between 10,500 cfs (408 MW) and 18,500 cfs (719 MW). At the end of the month, generation was pre-scheduled at 9,500 cfs (368 MW), ramping up to

16,500 cfs (640 MW). The daily maximum fluctuation restriction of 8,000 cfs (273 MW) was followed for the entire month.

The first week of January, the Bureau scaled down its snowpack projections, reducing Glen Canyon releases for WY 1994 to 8,230,000 AF, resulting in cut backs in the generation from Glen Canyon and the Aspinall units to save water for summer operations.

The January 17th Los Angeles earthquake tested the efficacy of the Salt Lake City Area and the Southwestern interconnected systems. Large transmission segments and load centers in the Los Angeles region were displaced, effectively severing several interconnect ties to utilities in the Southwest and the Northwest. The Los Angeles Department of Water and Power (LADWP), had surplus energy availability because of its inability to reach its load areas. Western purchased 100 MW/hour of this discounted energy from LADWP for \$18.50/MWh. For the week of January 14, before the earthquake, onpeak non-firm energy was purchased by Western at \$27.00/MWh, resulting in an \$8.50/MWh reduction in energy prices after the Los Angeles earthquake. By the end of the month, onpeak nonfirm energy prices rebounded to \$24.00/MWh (Secretary's Report, January 28, 1994). Western reduced releases from Glen Canyon to achieve a target of 800,000 AF for the month, a reduction of 50,000 AF from projected releases, allowing Western to save water for the summer months.

### 3. Power Scheduling and Purchases for February 1994

February water releases from Glen Canyon totaled 689,000 AF. The weekday generation pattern was pre-scheduled at approximately 10,000 cfs (390 MW) during offpeak hours ramping up to a maximum of 16,000 cfs (618 MW) during onpeak hours for a majority of the month, staying within the daily maximum fluctuation restriction of 6,000 cfs (232 MW) per day. Weekend releases were adjusted downward to follow reduced weekend loads.

In early February the availability of economy energy was tight due to cold weather and unit outages in the Four Corners Area of Utah, Arizona, Colorado, and New Mexico. For several days, Rocky Mountain Generation Cooperative (RMGC) could only provide 50 MWh of the 90 MWh, that was agreed upon for February. Surplus Navajo generation from Lower Colorado was used to replace a portion of the RMGC energy (Secretary's Report, February 11, 1994). Prices for onpeak non-firm energy escalated to \$30/MWh for the week of February 7, in contrast to the average onpeak purchase price of \$26.75/MWh for the entire month of February.

On February 21 and 22, the Bureau conducted a unit acceptance test for Morrow Point, resulting in decreased generation from Morrow Point and Blue Mesa. The Glen Canyon monthly release target was not met by approximately 9,000 AF, due to the test. Purchase power requirements, during this test, were met by long-term agreements with RMGC and Navajo (Secretary's Report., February 25, 1994).

#### 4. Power Scheduling and Purchases for March 1994

March water releases from Glen Canyon totaled 607,000 AF. The weekday generation pattern was pre-scheduled at approximately 6,500 cfs (251 MW) during offpeak hours ramping up to a maximum of 12,500 cfs (472 MW) during onpeak hours, staying within the daily maximum fluctuation restriction of 6,000 cfs (232 MW) per day. Weekend releases were adjusted downward to follow reduced weekend loads.

March was a warm month, reflecting a stable economy energy market, with onpeak non-firm energy prices hovering around \$22-23/MWh. There were no events requiring a scheduling adjustment to Glen Canyon generation. The diversion tunnel was opened in March which increased generation capability from the Aspinall units.

#### C. Future Scheduling Concerns for May-September 1994

Coordination of special releases from Flaming Gorge and the Aspinall units are expected to be difficult to schedule for the Montrose Power Control staff. Due to low snowpack conditions, the spring runoff peak is expected to arrive 3 weeks earlier than projected. This has required Montrose to make adjustments to their non-firm energy purchase plans.

It is anticipated that Bonneville Power Administration (BPA) will begin its fish release program, from May through July, delivering a surplus of low cost energy to the market. Western has contracted for an allotment of this low cost energy to help alleviate the reductions expected in power generation from the special releases.

A future concern of Montrose is the combined effect of the scheduled spike release from Glen Canyon and the ongoing studies at Flaming Gorge and the Aspinall units that will take place in April of WY 1995.

### IV. **ANALYSIS OF RAMPING EVENTS**

A study was made to analyze hourly release rates which appeared to deviate from interim flow criteria. Operational records and logs kept during the study period, December 1, 1993, through March 31, 1994 were reviewed.

The operational records and logs are contained within the packet Glen Canyon Dam Interim Flows—Glen Canyon Power Plant Operations, for December 1993 through March 1994 and provide specific explanations for each ramping event.

Each page within the packet contains: (1) a strip chart of real-time Glen Canyon Dam operations during the ramping event, (2) a graph of the USGS Lee's Ferry Gauge showing river elevation during the ramping event, (3) a graph of hourly integrated Glen Canyon Dam generation during the ramping event, and (4) a brief written explanation of the ramping event.

For the study period, 95 instances of deviations were found. Most of the conditions were caused by more than one factor: (e.g., control area regulation and imports/exports different than preschedule), therefore, multiple variations can be explained by one anomaly.

The following table summarizes the causes and frequency of the 95 deviations:

| <u>Primary Cause(s) of Deviation</u>       | <u>Number<br/>Of Instances</u> | <u>Percent<br/>Of Events</u> |
|--|--------------------------------|------------------------------|
| Control Area Regulation                    | 37/95                          | 39                           |
| Control Area Disturbance                   | 10/95                          | 11                           |
| CRSP Resource Availability                 | 9/95                           | 9                            |
| Aspinall Operations                        | 4/95                           | 4                            |
| Morrow Point Operations                    | 1/95                           | 1                            |
| Blue Mesa Operations                       | 2/95                           | 2                            |
| Imports/Exports Different than Preschedule | 19/95                          | 20                           |
| Other                                      | 13/95                          | 14                           |

#### V. EXPENSES

##### A. Net Expense

The estimated net expense of interim releases for December 1993 through March 1994 are summarized below:

|                         | <u>Net Expense</u> |
|-------------------------|--------------------|
| December 1993 . . . . . | \$551,942          |
| January 1994 . . . . .  | \$373,668          |
| February 1994 . . . . . | \$465,858          |
| March 1994 . . . . .    | \$343,725          |

Attached are Tables 1 through 4 detailing the net expense analysis by component for December 1993, January 1994, February 1994, and March 1994.



## B. Purchases

A comparison of Base Case purchases to Actual purchases are summarized below:

| Energy Purchase Comparison |                                     |                     |             |
|----------------------------|-------------------------------------|---------------------|-------------|
| Months                     | Simulated<br>Base Case<br>Purchases | Actual<br>Purchases | Differences |
| December 1993              | 92,409 MWh                          | 26,865 MWh          | 65,544 MWh  |
| January 1994               | 93,988 MWh                          | 47,492 MWh          | 46,496 MWh  |
| February 1994              | 98,223 MWh                          | 84,278 MWh          | 13,945 MWh  |
| March 1994                 | 128,707 MWh                         | 125,803 MWh         | 2,904 MWh   |

For December 1993 through March 1994, actual purchases were less than simulated Base Case purchases. This is due to a shift in deficits from onpeak to offpeak hours in the Base Case, resulting in higher purchases during offpeak hours.

## C. Economy Energy Sales (Surplus)

For all months, actual nonfirm energy sales were less than projected for Base Case conditions. Revenues foregone are estimated below:

| ENERGY SALES AND REVENUES FOREGONE |             |           |                   |
|------------------------------------|-------------|-----------|-------------------|
| Months                             | Base Case   | Actual    | Revenues Foregone |
| December 1993                      | \$1,789,425 | \$314,708 | \$1,474,717       |
| January 1994                       | 1,014,665   | 104,739   | 909,926           |
| February 1994                      | 237,303     | 204       | 237,099           |
| March 1994                         | 56,658      | 2,818     | 53,840            |

## D. Average Purchase Prices—Base Case and Actual

The average monthly purchase price estimates are derived from the actual nonfirm energy purchase prices. With the help of the Power Control staff (Montrose), some of the higher purchase prices for all months that are associated directly with interim release constraints, were excluded. An adjusted weighted average of remaining purchase amounts and prices are rendered to calculate the base case offpeak and onpeak purchase prices.

Average Base Case monthly purchase prices are estimated as follows:

| ENERGY PURCHASE PRICES |             |             |             |             |
|------------------------|-------------|-------------|-------------|-------------|
| Base Case              |             | Actual      |             |             |
| Months                 | Offpeak     | Onpeak      | Offpeak     | Onpeak      |
| December 1993          | \$16.34/MWh | \$24.07/MWh | \$16.44/MWh | \$24.08/MWh |
| January 1994           | 15.97/MWh   | 21.80/MWh   | 15.97/MWh   | 21.86/MWh   |
| February 1994          | 16.16/MWh   | 24.24/MWh   | 16.26/MWh   | 24.28/MWh   |
| March 1994             | 16.43/MWh   | 23.48/MWh   | 16.52/MWh   | 23.49/MWh   |

E. Economy Energy Sales Prices—Base Case and Actual

The sales price for the Base Case is determined with the help of the Montrose Power Control Staff (Montrose). The estimate of economy energy sales prices involve three steps:

1. Identification of the range of market prices through review of Montrose District Office Power Control staff's summaries of then-current weekly market prices, as reflected in Western's Weekly Reports to the Secretary.
2. Review of the actual monthly economy energy sales summary and, with the help of the Power Control staff, identification of those forced sales directly associated with interim release constraints.
3. Assumption of expected sales price based on then-current market conditions for that portion of sales identified in step 2.

In most instances, Western would have had the flexibility of making all or most of the nonfirm energy sales during periods when the value is greatest. For all months, the economy energy sales prices under the Base Case is the same as the actual sales price, reflecting no forced sales within this period.

Presented below is a comparison of average monthly economy energy sales for Base Case prices to Actual prices. Since there are no differences between the Base Case prices and Actual prices, there were no forced sales during this reporting period.

| ECONOMY ENERGY SALES PRICES BASE CASE & ACTUAL |                  |               |   |
|--|------------------|---------------|---|
| Months   | Base Case Prices | Actual Prices | Differences<br>Between<br>Base Case Prices<br>and Actual Prices |
| December 1993                                  | \$22.50/MWh      | \$22.50/MWh   | \$0.00/MWh  |
| January 1994                                   | 19.57/MWh        | 19.57/MWh     | 0.00/MWh  |
| February 1994                                  | 17.00/MWh        | 17.00/MWh     | 0.00/MWh  |
| March 1994                                     | 18.54/MWh        | 18.54/MWh     | 0.00/MWh  |

Table 1  
Glen Canyon Dam Interim Release  
for December 1993  
Net Expense Analysis

| Base Case (Without Interim Release)       |             | Actual (With Interim Release) |             |
|---|-------------|-------------------------------|-------------|
| Firm Load & Losses:                       | 525,118 MWh | Firm Load & Losses:           | 525,118 MWh |
| GC Generation:                            | 378,966 MWh | GC Generation:                | 378,966 MWh |
| Other CRSP/IP Generation:                 | 133,274 MWh | Other CRSP/IP Generation:     | 133,274 MWh |
| Total Generation:                         | 512,240 MWh | Total Generation:             | 512,240 MWh |
| Purchases:                                | 92,409 MWh  | Purchases:                    | 26,865 MWh  |
| Off Peak:                                 | 92,409 MWh  | Off Peak:                     | 7,817 MWh   |
| On Peak:                                  | 0 MWh       | On Peak:                      | 19,048 MWh  |
| Surplus:                                  | 79,530 MWh  | Surplus:                      | 13,987 MWh  |
| Off Peak:                                 | 10,091 MWh  | Off Peak:                     | 7,129 MWh   |
| On Peak:                                  | 69,439 MWh  | On Peak:                      | 6,858 MWh   |
| Purchase Prices:                          |             | Purchase Prices:              |             |
| Off Peak:                                 | \$16.34/MWh | Off Peak:                     | \$16.44/MWh |
| On Peak:                                  | \$24.07/MWh | On Peak:                      | \$24.08/MWh |
| Sales Price:                              | \$22.50/MWh | Sales Price:                  | \$22.50/MWh |
| Purchase Expense:                         | \$1,509,963 | Purchase Expense:             | \$587,187   |
| Off Peak:                                 | \$1,509,963 | Off Peak:                     | \$128,511   |
| On Peak:                                  | \$0         | On Peak:                      | \$458,676   |
| Surplus Sales:                            | \$1,789,425 | Surplus Sales:                | \$314,708   |
| Base Case Expense:                        | (\$279,462) | Change Case Expense:          | \$272,480   |
| Total Net Expense for December 1993 ..... |             | \$551,942                     |             |

Table 2  
Glen Canyon Dam Interim Release  
for January 1994  
Net Expense Analysis

| Base Case (Without Interim Release)      |             | Actual (With Interim Release) |             |
|--|-------------|-------------------------------|-------------|
| Firm Load & Losses:                      | 521,955 MWh | Firm Load & Losses:           | 521,955 MWh |
| GC Generation:                           | 376,928 MWh | GC Generation:                | 376,928 MWh |
| Other CRSP/IP Generation:                | 102,887 MWh | Other CRSP/IP Generation:     | 102,887 MWh |
| Total Generation:                        | 479,815 MWh | Total Generation:             | 479,815 MWh |
| Purchases:                               | 93,988 MWh  | Purchases:                    | 47,492 MWh  |
| Off Peak:                                | 93,935 MWh  | Off Peak:                     | 12,417 MWh  |
| On Peak:                                 | 53 MWh      | On Peak:                      | 35,075 MWh  |
| Surplus:                                 | 51,848 MWh  | Surplus:                      | 5,352 MWh   |
| Off Peak:                                | 7,143 MWh   | Off Peak:                     | 2,095 MWh   |
| On Peak:                                 | 44,705 MWh  | On Peak:                      | 3,257 MWh   |
| Purchase Prices:                         |             | Purchase Prices:              |             |
| Off Peak:                                | \$15.97/MWh | Off Peak:                     | \$15.97/MWh |
| On Peak:                                 | \$21.80/MWh | On Peak:                      | \$21.86/MWh |
| Sales Price:                             | \$19.57/MWh | Sales Price:                  | \$19.57/MWh |
| Purchase Expense:                        | \$1,501,297 | Purchase Expense:             | \$965,039   |
| Off Peak:                                | \$1,500,142 | Off Peak:                     | \$198,299   |
| On Peak:                                 | \$1,155     | On Peak:                      | \$766,740   |
| Surplus Sales:                           | \$1,014,665 | Surplus Sales:                | \$104,739   |
| Base Case Expense:                       | \$486,632   | Change Case Expense:          | \$860,300   |
| Total Net Expense for January 1994 ..... |             | \$373,668                     |             |

Table 3  
Glen Canyon Dam Interim Release  
for February 1994  
Net Expense Analysis

| Base Case (Without Interim Releases)      |             | Actual (With Interim Release) |             |
|---|-------------|-------------------------------|-------------|
| Firm Load & Losses:                       | 469,607 MWh | Firm Load & Losses:           | 469,607 MWh |
| GC Generation:                            | 323,441 MWh | GC Generation:                | 323,441 MWh |
| Other CRSP/IP Generation:                 | 61,900 MWh  | Other CRSP/IP Generation:     | 61,900 MWh  |
| Total Generation:                         | 385,341 MWh | Total Generation:             | 385,341 MWh |
| Purchases:                                | 98,223 MWh  | Purchases:                    | 84,278 MWh  |
| Off Peak:                                 | 93,333 MWh  | Off Peak:                     | 23,780 MWh  |
| On Peak:                                  | 4,890 MWh   | On Peak:                      | 60,498 MWh  |
| Surplus:                                  | 13,959 MWh  | Surplus:                      | 12 MWh      |
| Off Peak:                                 | 1,298 MWh   | Off Peak:                     | 2 MWh       |
| On Peak:                                  | 12,661 MWh  | On Peak:                      | 10 MWh      |
| <hr/>                                     |             |                               |             |
| Purchase Prices:                          |             | Purchase Prices:              |             |
| Off Peak:                                 | \$16.16/MWh | Off Peak:                     | \$16.26/MWh |
| On Peak:                                  | \$24.24/MWh | On Peak:                      | \$24.28/MWh |
| Sales Price:                              | \$17.00/MWh | Sales Price:                  | \$17.00/MWh |
| <hr/>                                     |             |                               |             |
| Purchase Expense:                         | \$1,626,795 | Purchase Expense:             | \$1,855,554 |
| Off Peak:                                 | \$1,508,261 | Off Peak:                     | \$386,663   |
| On Peak:                                  | \$118,534   | On Peak:                      | \$1,468,891 |
| Surplus Sales:                            | \$237,303   | Surplus Sales:                | \$204       |
| <hr/>                                     |             |                               |             |
| Base Case Expense:                        | \$1,389,492 | Change Case Expense:          | \$1,855,350 |
| Total Net Expense for February 1994 ..... |             | \$465,858                     |             |

Table 4  
Glen Canyon Dam Interim Release  
for March 1994  
Net Expense Analysis

| Base Case (Without Interim Releases)   |             | Actual (With Interim Release) |             |
|--|-------------|-------------------------------|-------------|
| Firm Load & Losses:                    | 474,687 MWh | Firm Load & Losses:           | 474,687 MWh |
| GC Generation:                         | 285,864 MWh | GC Generation:                | 285,864 MWh |
| Other CRSP/IP Generation:              | 63,172 MWh  | Other CRSP/IP Generation:     | 63,172 MWh  |
| Total Generation:                      | 349,036 MWh | Total Generation:             | 349,036 MWh |
| Purchases:                             | 128,707 MWh | Purchases:                    | 125,803 MWh |
| Off Peak:                              | 99,812 MWh  | Off Peak:                     | 49,765 MWh  |
| On Peak:                               | 28,895 MWh  | On Peak:                      | 76,038 MWh  |
| Surplus:                               | 3,056 MWh   | Surplus:                      | 152 MWh     |
| Off Peak:                              | 194 MWh     | Off Peak:                     | 0 MWh       |
| On Peak:                               | 2,862 MWh   | On Peak:                      | 152 MWh     |
| <hr/>                                  |             |                               |             |
| Purchase Prices:                       |             | Purchase Prices:              |             |
| Off Peak:                              | \$16.43/MWh | Off Peak:                     | \$16.52/MWh |
| On Peak:                               | \$23.48/MWh | On Peak:                      | \$23.49/MWh |
| Sales Price:                           | \$18.54/MWh | Sales Price:                  | \$18.54/MWh |
| <hr/>                                  |             |                               |             |
| Purchase Expense:                      | \$2,318,366 | Purchase Expense:             | \$2,608,250 |
| Off Peak:                              | \$1,639,911 | Off Peak:                     | \$822,118   |
| On Peak:                               | \$678,455   | On Peak:                      | \$1,786,133 |
| Surplus Sales:                         | \$56,658    | Surplus Sales:                | \$2,818     |
| <hr/>                                  |             |                               |             |
| Base Case Expense:                     | \$2,261,708 | Change Case Expense:          | \$2,605,432 |
| Total Net Expense for March 1994 ..... |             |                               | \$343,725   |

**TABLE 5**  
**GLEN CANYON DAM INTERIM RELEASE**  
**Summary of Estimated Actual Net Expense**  
**Associated With Interim Release**

| <b>WY 1993 Cumulative Net Expense . . . . . \$10,523,219</b> |                                     |  |
|--|-------------------------------------|--|
| <b>Month/Yr</b>  | <b>Estimated Actual Net Expense</b> | <b>Cumulative Estimated Actual Net Expense</b> |
| October 1993   | \$387,899                           | \$10,911,118                                   |
| November 1993  | \$464,447                           | \$11,375,565                                   |
| December 1993  | \$551,942                           | \$11,927,507                                   |
| January 1994   | \$373,668                           | \$12,301,175                                   |
| February 1994  | \$465,858                           | \$12,767,033                                   |
| March 1994   | \$343,725                           | \$13,110,758                                   |
| <b>WY 1994 Net Expense . . . . . \$2,587,539</b>             |                                     |  |
| <b>Cumulative Net Expense . . . . . \$13,110,758</b>         |                                     |  |